THE NEW JEWISH HOME

AGE LIKE A NEW YORKER
PURPOSE STATEMENT

The New Jewish Home is committed to transforming eldercare for New Yorkers so they can live meaningful lives in the place they call home.
To Friends, Supporters & Colleagues

Well into its second century of providing care for New Yorkers and comfort to their families, The New Jewish Home continues to evolve and adapt to best serve our very diverse and very large population. This past year, 2015, was no exception. In many ways, it was a year of repositioning as the organization prepares for some new realities we face this year and beyond.

Importantly, we ended 2015 with an operating surplus and thus in better financial position than we did in 2014, one of the single most challenging years in our history. As a not-for-profit organization, maintaining financial strength is an important objective so we can continue to serve the greater New York community. Receiving long overdue New York State Medicaid payments helped substantially in reversing 2014’s loss. In addition, by instituting selected workforce changes, engaging in more intense marketing efforts and re-structuring certain of our operating divisions, we were able to position Jewish Home for financial success.

And while we work diligently on strategy, financial strength and organizational structure, we are reminded regularly of why we do what we do at Jewish Home and how it touches tens of thousands each year. It’s enormously gratifying.

The Board of Directors of Jewish Home has over the years (168 to be exact) regularly made the tough decisions to invest in a range of elder-related services and facilities even when providing those services and maintaining those facilities becomes economically challenging. As a result we regularly receive thank you emails, calls and letters from clients and their families. For example:

- A Mamaroneck resident who’s only five minutes from his chronically ill brother now being cared for at Sarah Neuman in Westchester;
- A son, whose mother is now stable and makes new friends regularly in one of our new small houses at Sarah Neuman;
- A patient on our Manhattan campus who in two short weeks progressed from being bed-ridden after cardiac surgery to navigating stairs so he could return home safely;
- An older independent New Yorker in his 70s whose less-independent 95-year-old mother receives home health services daily so she can enjoy a much better quality of life in her last years.

And, of course, many many more.

And in each of these messages, we’re never surprised to hear about the most important feature of The New Jewish Home, our dedicated employees. We like to refer to everyone here on staff as “care partners.” Whether it’s the chef in the kitchen, the clerk in the finance department, the geriatrician making daily rounds or the two of us in leadership, we’re all partners caring for those who need our help. Our people—currently more than 3,500 strong—are all care partners and make a difference.

In 2015 we made the difficult decision to sell our 744-bed skilled nursing facility on West Kingsbridge Road in the Bronx, a transaction expected to be completed in the third quarter of 2016. While necessary for the long-term financial well-being of Jewish Home, and our ability to create a physical environment which supports person-directed care, the decision was bittersweet, as we will miss many of our care partners who have worked with us in the Bronx, some for several decades, and of course our elders and their families. Jewish Home will continue our commitment to the elders in the Bronx through care management and our assisted living, low and moderate income housing, homecare and day care programs.

The result of this transaction will be a smaller yet financially stronger Jewish Home, able to better fulfill its purpose: “transforming elder-care for New Yorkers so they can live meaningful lives in the place they call home.” As 2015 was a year of positioning, 2016 will be one of visioning. We are imagining our future to best serve New Yorkers in the areas we know best. We are evaluating the needs of the growing aging population and their families to determine how we can best respond. And we are planning for the future of New York City, Westchester and the surrounding counties so we can always be, as we have for 168 years, a vital resource to help each and every person we serve to “Age Like a New Yorker.”

You’ve been part of this story in the past, and we hope you will help us continue to write this story in the future. Thank you, as always, for your attention, your caring and your support.
Over the past year, The New Jewish Home experienced opportunities for innovation, expansion, and transformation. We faced challenging decisions that have required us to rethink and re-imagine our future and what it means to be The New Jewish Home.

2015 Highlights

New Brand Roll Out: Age Like a New Yorker
The 2nd Annual “Eight Over Eighty” Gala marked the debut of our branding as The New Jewish Home—a bold, vibrant logo and statement about what it means to “Age Like a New Yorker”. This is a conscious abandonment of the industry’s traditional, institutional approach to aging. Our new name reflects a renewed commitment to innovation, a radically patient-focused approach to care, and a deep-rooted respect for elders. Our tagline, “Age Like a New Yorker”, announces our determination to thrive in the new eldercare environment through continuous innovation, in the process transforming eldercare so that New Yorkers can live meaningful lives in whatever place they call home.

Comfort Matters™
After completing a successful 30-month pilot project, sponsored by CaringKind (formerly the Alzheimer’s Association, New York City Chapter) and in partnership with Cobble Hill Health Center, Isabella Geriatric Center, Calvary Hospice, VNSNY Hospice and MJHS Hospice and Palliative Care of Greater New York, The New Jewish Home continued our work with Comfort Matters™. The program is based on the practice of a comfort-focused care approach for people with late-stage dementia.

Governance Restructure
Jewish Home’s previous system governance structure, with multiple boards serving each of our campuses and communities, worked well for many years but became too cumbersome to effectively allow the Board to maximize their time, focus on strategic issues, and make decisions most effectively. Over the past year the Board designed a process for modifying the governance structure to enhance its capacity to guide and support the organization moving forward into the future. Our newly-consolidated structure will facilitate Jewish Home’s push towards being a unified system.
“I’ve lived around New York my whole life so I sure would like to Age Like a New Yorker.”
First Chief Experience Officer (CXO) Appointed

Veteran eldercare executive Tammy L. Marshall has been named The New Jewish Home’s first CXO. Ms. Marshall was previously the organization’s Director of Green House® Education. She brings to the job not only the technical skills and the experience required, but also an unparalleled commitment to the humanity that underlies the Green House® model and person-directed care. In her new position, Ms. Marshall is responsible for leading Jewish Home’s efforts to create the best possible experience for everyone whom the organization touches. This includes the 13,000 clients cared for each year on our three campuses and through our Care at Home home-health operations, their families and the 3,500 staff members.

Jintronix Pilot

Thanks to The Riklis Prize in Social Entrepreneurship through UJA Federation of New York, The New Jewish Home piloted Jintronix, a new virtual-avatar rehabilitation therapy, to our post-acute population on our specialized rehab floors developed in collaboration with The Mount Sinai Hospital and NYU Langone Medical Center. Since September 2015, Jewish Home capitalized on the added value that this technology gives us over other providers while enhancing the experience of post-acute patients at our Manhattan Campus. The program will be rolled out at Sarah Newman in 2016. Through the pilot, we successfully served nearly 300 patients. The 30-day re-hospitalization rate for participants was reduced from 11% to 6.2%, well below the national average of 17.5%. The therapy option has proven to be in-demand, and in addition to continuing our post-acute programs, we are exploring ways to bring Jintronix to patients as they transition home.

Expanded Social Media

Jewish Home’s social media presence is more active than ever, thanks to our new consultants in Digital Content and Communications, dedicated staff, and growing community of supporters. This additional reach enabled us to successfully conduct our first Giving Tuesday campaign in November and December of 2015, which substantially surpassed its goals. Check out our fresh, revamped website at jewishhome.org, and “follow” and “like” us on other outlets, including Facebook (@thenewjewishhome), Twitter (@NewJewishHome), Instagram (@NewJewishHome), Vimeo, and LinkedIn to keep up with what’s trending here and the latest eldercare issues.

“I attend weekly theater, and art classes and also a writing workshop. Who says you need to slow down when you get older?”
“I’m a New Yorker! I was raised to have everything I need right at my doorstep.”
37% of our staff speak a 2nd language.

LANGUAGES SPOKEN BY OUR CLIENTS:

<table>
<thead>
<tr>
<th>Language</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>CANTONESE</td>
<td>23</td>
</tr>
<tr>
<td>CHINESE</td>
<td>16</td>
</tr>
<tr>
<td>FRENCH</td>
<td>6</td>
</tr>
<tr>
<td>FRENCH-CREOLE</td>
<td>10</td>
</tr>
<tr>
<td>ITALIAN</td>
<td>6</td>
</tr>
<tr>
<td>KOREAN</td>
<td>20</td>
</tr>
<tr>
<td>MANDARIN</td>
<td>9</td>
</tr>
<tr>
<td>RUSSIAN</td>
<td>18</td>
</tr>
<tr>
<td>SPANISH</td>
<td>899</td>
</tr>
<tr>
<td>VIETNAMESE</td>
<td>3</td>
</tr>
</tbody>
</table>

2015 By the Numbers

13,678 people we served

3,453 employees

100 clients over the age of 100

724 served in adult day centers

3,605 homecare clients served

1,097 served through telehealth products/programs

10% of client population is under the age of 60.

AGE OF THE YOUNGEST PATIENT SERVED IN OUR H.A.P.I. DIVISION. 21

RE-HOSPITALIZATION FOR GERIATRIC SUBSTANCE ABUSE WAS 5% MUCH LOWER THAN THE AVERAGE FOR POST-ACUTE PATIENTS. 99 PATIENTS PARTICIPATED AS OF MARCH 15.

REDUCED HOSPITALIZATION WITH MT. SINAI PARTNERS. MT. SINAI RATE REDUCED BY 20%

HIGH SCHOOL STUDENTS GRADUATED FROM THE NEW JEWISH HOME’S GERIATIC CAREER DEVELOPMENT PROGRAM 67

BELIEF

<table>
<thead>
<tr>
<th>Faith</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>CATHOLIC</td>
<td>32%</td>
</tr>
<tr>
<td>JEISH</td>
<td>22%</td>
</tr>
<tr>
<td>OTHER CHRISTIAN</td>
<td>25%</td>
</tr>
<tr>
<td>OTHER</td>
<td>21%</td>
</tr>
</tbody>
</table>
2015 Financial Statements

In many ways 2015 provided some closure for the unresolved issues that impacted our overall 2014 operating performance. While the transition from governmental payer to managed care plans continued, The New Jewish Home’s skilled nursing facilities continue to operate at or near capacity while our new Medicaid Assisted Living Facility, Certified Home Health Agency and our Care Management program all experienced their first full year of operations with improved performance.

With respect to healthcare finance reform, while the industry continues to wait for New York State “pay-for-performance” bonuses earned in prior years, funding in the form of Universal Settlement (additional funding to compensate for the change in reimbursement) and Vital Access Provider (VAP) funding (to incentivize reform resulting in better economy of scale practices as it relates to operating expenses) were approved which allowed for the The New Jewish Home’s operating results to improve dramatically in 2015.

While the organization incurred investment losses of $2.1M from a challenging and volatile market, the organization still managed to have a very strong year despite the losses, generating a positive change in net assets.

After a long process, the Board decided (in early 2015) to sell our Bronx Division nursing home on The Harry and Jeanette Weinberg Campus. The sale is anticipated to close during Quarter 3 2016 and will ultimately have a favorable impact on the overall operating margin of the system moving forward, positioning us for better sustainability with the eye on the future in terms of opportunity and growth.
# BALANCE SHEET
## DECEMBER 31, 2015 AND 2014

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$3,363,390</td>
<td>$5,340,042</td>
</tr>
<tr>
<td>Cash—resident funds and tenant security deposits</td>
<td>2,241,597</td>
<td>2,162,460</td>
</tr>
<tr>
<td>Investments</td>
<td>64,554,095</td>
<td>70,119,516</td>
</tr>
<tr>
<td>Investments—resident funds</td>
<td></td>
<td>262,943</td>
</tr>
<tr>
<td>Accounts receivable—net</td>
<td>64,307,629</td>
<td>54,409,274</td>
</tr>
<tr>
<td>Inventories—at cost</td>
<td>754,424</td>
<td>730,276</td>
</tr>
<tr>
<td>Contributions receivable—net</td>
<td>4,969,082</td>
<td>9,047,919</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>2,907,195</td>
<td>1,081,451</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>143,097,412</strong></td>
<td><strong>143,153,881</strong></td>
</tr>
</tbody>
</table>

| Assets limited as to use |              |              |
| Cash and cash equivalents | 12,831,104 | 6,952,135 |
| Investments | 95,260 | 95,249     |
| **Total assets limited as to use** | **12,926,364** | **7,047,384** |

| Noncurrent assets |              |              |
| Cash and cash equivalents—restricted | 161,117 | 160,554 |
| Investments | 15,118,617 | 15,403,014 |
| Beneficial interest in gift annuities | 326,526 | 331,842 |
| Contributions receivable—net | 4,038,041 | 3,893,724 |
| Fixed assets—net | 172,849,158 | 174,843,505 |
| **Total noncurrent assets** | **192,493,459** | **194,632,639** |

| **Total assets** | **$348,517,235** | **$344,833,904** |

| LIABILITIES AND NET ASSETS |              |              |
| Current liabilities |              |              |
| Accounts payable and accrued expenses | $37,248,642 | $37,468,694 |
| Accrued salaries and related liabilities | 4,220,847 | 7,218,450 |
| Accounts payable—construction |              | 80,912       |
| Lines of credit and loans payable | 23,880,220 | 23,437,086 |
| Resident funds | 2,241,597 | 2,425,403 |
| Accrued pension payable | 10,604,456 | 4,700,000 |
| Accrued interest payable | 14,175 | 16,139     |
| Annuity obligations | 223,004 | 232,148     |
| Estimated liabilities due to third parties | 8,722,599 | 12,511,519 |
| Refundable advance | 5,500,000 | 784,777 |
| Security deposits and other liabilities | 2,173,012 | 2,106,609 |
| **Total current liabilities** | **95,632,353** | **90,781,737** |

| Long-term liabilities |              |              |
| Refund Advance | 3,000,000 | 3,000,000 |
| Accrued pension payable | 62,433,241 | 61,874,719 |
| Mortgages payable | 9,254,135 | 11,421,763 |
| Swap liability | 131,502 | 131,213     |
| Loans payable | 2,650,728 | 3,030,794 |
| Capital advances | 26,923,200 | 26,923,200 |
| **Total long-term liabilities** | **104,392,806** | **106,381,689** |

| **Total liabilities** | **200,025,159** | **197,163,426** |

| Net assets (Exhibit B) |              |              |
| Unrestricted | 85,532,249 | 82,276,402 |
| Temporarily restricted | 52,190,026 | 54,655,275 |
| Permanently restricted | 10,769,801 | 10,758,801 |
| **Total net assets** | **148,492,076** | **147,670,478** |

| **Total liabilities and net assets** | **$348,517,235** | **$344,833,904** |
## STATEMENT OF ACTIVITIES
### DECEMBER 31, 2015 AND 2014

<table>
<thead>
<tr>
<th></th>
<th>2015 Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
<th>2014 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Residents</td>
<td>$219,325,413</td>
<td>$219,325,413</td>
<td>$210,811,917</td>
<td></td>
<td>$210,811,917</td>
</tr>
<tr>
<td>Community-based</td>
<td>47,109,140</td>
<td>47,109,140</td>
<td></td>
<td></td>
<td>46,177,641</td>
</tr>
<tr>
<td><strong>Total patient service revenue</strong> (net of contractual allowances and discounts)</td>
<td>266,434,553</td>
<td>266,434,553</td>
<td>256,989,558</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provision for bad debts</td>
<td>(5,067,821)</td>
<td>(5,067,821)</td>
<td>(7,630,532)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net patient service revenue less provision for bad debts</strong></td>
<td>261,366,732</td>
<td>261,366,732</td>
<td>249,359,026</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant income</td>
<td>9,417,900</td>
<td>9,417,900</td>
<td>1,211,265</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Apartment rentals</td>
<td>7,378,166</td>
<td>7,378,166</td>
<td>6,800,665</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other operating revenues</td>
<td>4,517,361</td>
<td>4,517,361</td>
<td>5,059,533</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net assets released from restrictions</strong></td>
<td>5,910,150</td>
<td>5,910,150</td>
<td>5,059,533</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total operating revenues</strong></td>
<td>288,590,309</td>
<td>(5,910,150)</td>
<td>282,680,159</td>
<td></td>
<td>262,430,489</td>
</tr>
<tr>
<td><strong>Operating expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Residents</td>
<td>200,840,469</td>
<td>200,840,469</td>
<td>201,076,818</td>
<td></td>
<td></td>
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<tr>
<td>Community-based</td>
<td>44,924,639</td>
<td>44,924,639</td>
<td>45,182,034</td>
<td></td>
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</tr>
<tr>
<td>Housing</td>
<td>6,533,227</td>
<td>6,533,227</td>
<td>6,606,734</td>
<td></td>
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<tr>
<td>Other programs</td>
<td>6,075,334</td>
<td>6,075,334</td>
<td>5,674,933</td>
<td></td>
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<tr>
<td>Research and education</td>
<td>514,053</td>
<td>514,053</td>
<td>659,061</td>
<td></td>
<td></td>
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<tr>
<td>Administrative and general</td>
<td>27,022,667</td>
<td>27,022,667</td>
<td>26,075,377</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total operating expenses (includes interest of $1,721,399 in 2015 &amp; $1,296,299 in 2014)</strong></td>
<td>285,910,389</td>
<td>285,910,389</td>
<td>285,274,957</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Operating Income (loss)</strong></td>
<td>2,679,920</td>
<td>(5,910,150)</td>
<td>(2,230,230)</td>
<td></td>
<td>(22,844,468)</td>
</tr>
<tr>
<td><strong>Nonoperating revenues, expenses, gains and losses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions, grants, &amp; special event</td>
<td>87,255</td>
<td>9,112,177</td>
<td>$11,000</td>
<td>9,210,432</td>
<td>8,633,120</td>
</tr>
<tr>
<td>Less direct cost of special event</td>
<td>(231,889)</td>
<td>(231,889)</td>
<td>(360,924)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fund-raising expenses</td>
<td>(2,968,901)</td>
<td>(2,968,901)</td>
<td>(2,698,711)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bad debt loss</td>
<td>(3,351,407)</td>
<td>(3,351,407)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment income (loss)—net of investment fees</td>
<td>(2,251,373)</td>
<td>149,377</td>
<td>(2,101,996)</td>
<td>7,430,517</td>
<td></td>
</tr>
<tr>
<td>Change in value of split-interest agreements</td>
<td>(26,943)</td>
<td>(26,943)</td>
<td>(15,676)</td>
<td>770,136</td>
<td></td>
</tr>
<tr>
<td>Gain on refinancing of the mortgage</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loss on swap agreement</td>
<td>(289)</td>
<td>(289)</td>
<td>(107,906)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net assets released from restrictions—capital</strong></td>
<td>2,445,246</td>
<td>2,445,246</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total nonoperating revenues, expenses, gains and losses</strong></td>
<td>(2,946,894)</td>
<td>3,464,901</td>
<td>11,000</td>
<td>529,007</td>
<td>13,650,556</td>
</tr>
<tr>
<td><strong>Change in net assets before other changes in net assets</strong></td>
<td>266,974</td>
<td>(2,445,249)</td>
<td>11,000</td>
<td>(2,701,223)</td>
<td>(9,193,912)</td>
</tr>
<tr>
<td>Adjustment to pension liability funded status</td>
<td>3,522,821</td>
<td>3,522,821</td>
<td></td>
<td></td>
<td>(20,111,585)</td>
</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td>3,255,847</td>
<td>(2,445,249)</td>
<td>11,000</td>
<td>821,598</td>
<td>(29,305,497)</td>
</tr>
<tr>
<td><strong>Net assets—beginning of year</strong></td>
<td>82,276,402</td>
<td>54,635,275</td>
<td>10,758,801</td>
<td>147,670,478</td>
<td>176,975,975</td>
</tr>
<tr>
<td><strong>Net assets—end of year</strong></td>
<td>$85,532,249</td>
<td>$52,190,026</td>
<td>$10,769,801</td>
<td>$148,492,076</td>
<td>$147,670,478</td>
</tr>
</tbody>
</table>
Individuals, foundations, government partners & corporations who have given or pledged financial support during at least one of the previous two years (January 1, 2014–December 31, 2015).**

**If 2014 and 2015 gift amounts differ, the higher amount is reflected above.

THANK YOU
We couldn’t do it without you.

$5,000,000+
The Pershing Square Foundation

$1,000,000+
Charina Endowment Fund
Eugene & Emily Grant Family Foundation
Softa and Mikhail Segal
The Harry & Jeanette Weinberg Foundation, Inc.

$500,000+
Estate of Samuel Begun
Office of the Bronx Borough President
The Kirsh Foundation
New York State Department of Health

$250,000+
Vivian and Roger Farah
Estate of George Fennmore
Victoria Moran-Furman and Jay Furman*
Sidney Lapidus
The New York Community Trust
The Pinkerton Foundation

$100,000+
Adelson Family Foundation
Ann Berman and Daniel Feld and Berman Private Foundation
Vivian and Daniel Bernstein
Charles Bronfman Fund at Brandeis University
Jack M. Brown Trust
Ira W. DeCamp Foundation
Susan and Jeffrey Goldstein
Mount Sinai School of Medicine
New York State Education Department
The Fan Fox and Leslie R. Samuels Foundation, Inc.
Tami Schneider
Jayne M. Silberman
Tikkun Olam Foundation, Inc.
The Tisch Families
The Wright Foundation Inc.

$50,000+
Aftman Foundation
Carol Becker
Hiran Brown Charitable Trust
J.E. & Z.B. Butler Foundation
Margot and Norman* Freedman
Robin and Scott Gottlieb
Elizabeth Grayer and Adiann Synnott
Susan and David Haas
Henshel Foundation
Mandell and Madeleine Berman Foundation
The Carl Marks Foundation, Inc.
New York City Department for the Aging
Jill Oberlander and Laurence Penn and Penn Oberlander Family Foundation
Cindy and David Pinter and Zwicker Electric Company, Inc.
Price Family Foundation
Estate of Barbara Ross
Donna and Marvin Schwartz
Joan and Sol Wachtler
Judith and Fred Wilpon and The Judy and Fred Wilpon Family Foundation, Inc.

$25,000+
The David Berg Foundation
Valerie and Charles Diker and Valerie-Charles Diker Fund, Inc.
Carole and Richard Eisner
The Peter A. & Elizabeth S. Cohn Foundation
Joannie and Bruce Evans
Cheryl Fishbein and Philip Schatten
Ellen and David Freeman
The Herman Goldman Foundation
Nancy and Joel Hirschtritt
Irwin Hochberg
Stacy and Jonathan Hochberg
Frederick Klingenstein
Fran and Bill Klingenstein and The Carroll and Percy Klingenstein Foundation, Inc.
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Goldman Sachs & Company
Katherine K. Goldsmith
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*Decreased
**If 2014 and 2015 gift amounts differ, the higher amount is reflected above.
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The New Jewish Home Management Team (as of August 1, 2016)

Audrey Weiner, President and CEO
Svetlana DeBellis, Vice President of Managed Care
Gabrielle Genauer, Vice President and General Counsel
Elliot Hagler, Chief Financial Officer
Tammy Marshall, Chief Experience Officer
Regina Melly, Senior Vice President of Business Development
Sandra Mundy, Administrator, Sarah Neuman

Bruce Nathanson, Senior Vice President, External Affairs
Gregory Poole-Dayan, Administrator, Bronx
Marie Rosenthal, Administrator, Manhattan
Nancy Stoddard, Vice President of Information Technology
Jacob Victory, Chief Operating Officer
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